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(Stock Exchange Code 1972) June 11, 2020

To Shareholders with Voting Rights:

Hiroaki Sato Representative Director and President Sanko Metal Industrial Co., Ltd. 4-13-23 Shibaura, Minato-ku, Tokyo

NOTICE OF

THE 71ST ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby notify you that the 71st Annual General Meeting of Shareholders of Sanko Metal Industrial Co., Ltd. (the "Company") will be held as described below.

The Company has decided to hold this Annual General Meeting of Shareholders while taking appropriate precautions to prevent the spread of the COVID-19.

To minimize the risk of spreading the COVID-19, the Company strongly encourages all shareholders to exercise their voting rights in writing in advance instead of attending the Meeting in person, regardless of their physical condition.

Please review the attached Reference Documents for the General Meeting of Shareholders (pages 4 through 16), indicate your vote for or against the proposal on the enclosed Voting Rights Exercise Form and return it so that it is received by 5:30 p.m. on Thursday, June 25, 2020, Japan time.

1. Date and Time: Friday, June 26, 2020 at 10:00 a.m. Japan time

Conference room at the Corporate Headquarters on the 11F of MS Shibaura Building located at 4-13-23 Shibaura, Minato-ku, Tokyo

*In order to prevent the spread of the COVID-19, the Company will significantly reduce the seating capacity of the venue this year in an effort to ensure sufficient distance between attendees.

Therefore, we may restrict admission of shareholders. We ask for your kind understanding.

In light of minimizing the risk of spreading the COVID-19 and business continuity of the Company, only a certain number of officers may attend the Meeting in person, regardless of their physical condition on the date of the Meeting.

3. Meeting Agenda:

2. Place:

Matters to be reported: The Business Report and Non-consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2019 - March 31, 2020)

Proposals to be resolved:

- **Proposal 1:** Appropriation of Surplus
- Proposal 2: Election of 11 Directors
- Proposal 3: Election of 3 Corporate Auditors
- Proposal 4: Election of 1 Substitute Corporate Auditor
- **Proposal 5:** Presentation of Retirement Benefits Payable to Retiring Director and Retiring Corporate Auditor

Request for Shareholders

- Depending on the infection spread status and announcements, etc. by the Government, etc., the above-mentioned precautionary measures may be changed. Shareholders are requested to check the information posted on our website on the Internet (http://www.sankometal.co.jp) as well.
- Alcohol disinfectant will be placed for shareholders at the reception desk of the venue. All attendees are kindly requested to bring and wear a face mask. Anyone who does not bring or wear a face mask may be asked to leave the venue.
- For those who will attend the Meeting, the Company will measure every attendee's body temperature at the reception desk. The Company reserves the right to deny entry to anyone with a fever or other symptoms, or anyone who has returned from overseas less than 14 days before the Meeting. Shareholders who have returned from overseas less than 14 days before the Meeting are requested to report themselves at the reception desk.
- Officers attending the Meeting and operating staff are required to check their body temperature and physical condition beforehand and wear face masks at the venue of the Meeting.
- In order to shorten the Meeting time to minimize the risk of spreading the COVID-19, detailed explanation on the "Matters to be reported (including results of audits)" and "Proposals to be resolved" will be omitted.

Therefore, we kindly ask our shareholders to review this document beforehand.

- When attending the Meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- Should the Reference Documents for the General Meeting of Shareholders, the Business Report and Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (http://www.sankometal.co.jp).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company's fundamental dividend policy is to distribute profits corresponding to business results, and while considering factors such as maintaining funds required for investment, etc., toward improving corporate value, projections of future business results, and the financial standing, etc., implement distribution of year-end dividends, and as an index for "profit distribution corresponding to business results," target a dividend payout ratio of about 30%.

With regard to year-end dividends for the fiscal year under review, in line with the above policy, the Company proposes a total of 100 yen per share, a decrease of 50 yen from the dividend of 150 yen per share paid at the end of the previous fiscal year, as follows.

- 1. Matters concerning the allotment of dividend property to shareholders and the total amount Per-share common stock of the Company: 100 yen Total amount: 385,597,700 yen
- 2. Effective date of distribution of surplus: June 29, 2020

Proposal 2: Election of 11 Directors

The terms of office of 13 Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 11 Directors is proposed at this General Meeting.

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company and significant concurrent positions		Number of shares of the Company held
1	Hiroaki Sato (April 25, 1956)	April 1980 April 2007 April 2009 October 2012 April 2019 June 2019	Joined Nippon Steel Corporation General Manager, Structurals Sales Department, Structurals Division of Nippon Steel Corporation General Manager, Titanium Business Division of Nippon Steel Corporation Integrated into Nippon Steel & Sumitomo Metal Corporation Dispatched to currently NS-Siam United Steel Co., Ltd. President of currently NS-Siam United Steel Co., Ltd. Consultant of the Company Representative Director and President of the Company To the Present	3,000

The candidates are as follows:

No.	Name (Date of birth)	Past e	xperience, positions and responsibilities at the Company and significant concurrent positions	Number of shares of the Company held
2	Ikuo Yoshii (May 20, 1957)	April 1980 February 2011 October 2012 June 2013 April 2016 April 2019	Joined Nippon Steel Corporation Executive Officer, Deputy General Manager, Sales Division, General Manager, Steel Sheet Sales Department, Group Manager, Forward Sales Promotion Group of Nippon Steel & Sumikin Stainless Steel Corporation Consultant of the Company Director, Assistant Manager, Tokyo Office, concurrently General Manager, Sales Department, Tokyo Office of the Company Managing Director, General Manager, Roof Sales Division, concurrently General Manager, Sales Administration Department Responsible for matters concerning Overseas Sales of the Company Senior Managing Director, General Manager, Sales Division, concurrently General Manager, Sales Administration Department	500
			Responsible for matters concerning Structurals Division of the Company To the Present	
		April 1982 April 2009	Joined Nippon Steel Corporation General Manager, Materials Department of Nippon Steel Corporation	
		October 2012 October 2012	Integrated into Nippon Steel & Sumitomo Metal Corporation General Manager, Materials Procurement Department of Nippon Steel & Sumitomo Metal Corporation	
3	Koji Tsutsumi (April 2, 1958)	April 2014 June 2014	Consultant of the Company Director, General Manager, Sales Administration Department of the Company	500
		April 2016 April 2017	Director, General Manager, Tokyo Office of the Company Managing Director, General Manager, Tokyo Office of the Company	
		April 2019	Managing Director, General Manager, Technology Division of the Company To the Present	

No.	Name (Date of birth)	Past e	xperience, positions and responsibilities at the Company and significant concurrent positions	Number of shares of the Company held
4	Tetsuo Miyazaki (November 9, 1959)	April 1982 April 2011 October 2012 October 2012 April 2015 June 2015 April 2016 April 2017 April 2019 April 2020	Joined Nippon Steel Corporation General Manager, Tohoku Marketing Branch of Nippon Steel Corporation Integrated into Nippon Steel & Sumitomo Metal Corporation General Manager, Tohoku Marketing Branch of Nippon Steel & Sumitomo Metal Corporation Consultant of the Company Director, General Manager, General Administration Department of the Company Director, General Manager, General Administration Department, Group Manager, 70 Years Corporate History Compilation Project Group Responsible for matters concerning Accounting Department of the Company Managing Director, General Manager, General Administration Department, Group Manager, 70 Years Corporate History Compilation Project Group Responsible for matters concerning Accounting Department of the Company Managing Director, General Manager, General Administration Department, Group Manager, 70 Years Corporate History Compilation Project Group Responsible for matters concerning Accounting Department of the Company Managing Director, General Manager, General Administration Department, Group Manager, Work Style Reform Promotion Group, Group Manager, 70 Years Corporate History Compilation Project Group Responsible for matters concerning Personnel Development Department, Accounting Department, HSE Department of the Company Managing Director, General Manager, General Administration Department, Group Manager, Work Style Reform Promotion Group Responsible for matters concerning Internal Control & Audit Department, Group Manager, Work Style Reform Promotion Group Responsible for matters concerning Internal Control & Audit Department, Personnel Development Department, Accounting Department and HSE Department of the Company To the Present	500
5	Ryo Ogata (November 5, 1958)	April 1981 October 2008 January 2009 April 2010 January 2013 May 2013 April 2015 April 2017 June 2017 April 2019	Joined Nippon Steel Corporation Transferred to Nittetsu Shoji Co., Ltd. Deputy General Manager, Nagoya Branch Office of Nittetsu Shoji Co., Ltd. Advisor to Executive Officer Responsible for Project Sales, Senior Manager, Project Department of Nittetsu Shoji Co., Ltd. Counselor and Senior Manager, Sales Promotion Department, Roof Sales Division of the Company Counselor and General Manager, Sales Promotion Department, Roof Sales Division of the Company Executive Officer and General Manager, Sales Promotion Department, Roof Sales Division and General Manager, Repair and Paint Sales Department of the Company Executive Officer and General Manager, Sales Promotion Department, Roof Sales Division and General Manager, Molded Products Sales Department of the Company Director, General Manager, Sales Promotion Department, Roof Sales Division and General Manager, Molded Products Sales Department of the Company Director, General Manager, Sales Promotion Department, Roof Sales Division and General Manager, Molded Products Sales Department of the Company Director, General Manager, Sales Promotion Department, Sales Department of the Company Director, General Manager, Sales Promotion Department, Sales Department of the Company Director, General Manager, Molded Products Sales Department of the Company Director, General Manager, Sales Promotion Department, Sales Division and General Manager, Molded Products Sales Department of the Company Director, General Manager, Molded Products Sales Department of the Company Director, General Manager, Molded Products Sales Department of the Company Director, General Manager, Molded Products Sales Department of the Company To the Present	500

No.	Name (Date of birth)	Past ex	perience, positions and responsibilities at the Company and significant concurrent positions	Number of shares of the Company held
6	Maki Eguchi (March 4, 1961)	April 1985 July 2006 April 2012 October 2012 November 2014 February 2015 June 2017 April 2018 April 2019	Joined Nippon Steel Corporation Head of the Iron Structures Work Section, Building Construction and Iron Structures Unit, Building Construction and Steel Structures Department of Nippon Steel Engineering Co., Ltd. General Manager, Overseas Business Promotion Department of Nippon Steel Engineering Co., Ltd. Nippon Steel Engineering Co., Ltd. changed the name to Nippon Steel & Sumikin Engineering Co., Ltd. General Manager, Design Engineering Department of Nippon Steel & Sumikin Engineering Co., Ltd. Works outside the Company (Lead Dynamic Engineering Co., Ltd.) Director, Deputy General Manager, Technology Division of the Company Director, Deputy General Manager, Technology Division and General Manager, Manufacturing Department of the Company Director, Deputy General Manager, Technology Division and General Manager, Manufacturing Technology Department Responsible for matters concerning Fukaya Factory, Osadano Factory, Shiga Factory, Hikari Factory, and Ebetsu Factory of the Company To the Present	500
7	Masao Wakugawa (November 13, 1961)	April 1986 May 2013 April 2015 April 2016 June 2018 April 2019	Joined the Company General Manager, Chugoku Office of the Company General Manager, Kyushu Office of the Company Executive Officer, General Manager, Kyushu Office of the Company Director, General Manager, Kyushu Office of the Company Director, General Manager, Tokyo Office of the Company To the Present	500
8	Akio Kato (May 4, 1958)	April 1985 April 2015 April 2016 April 2017 April 2019 June 2019	Joined the Company General Manager, Technical Planning Administration Department of the Company General Manager, Technology Department, Technology Division of the Company Executive Officer, General Manager, Technology Department, Technology Division of the Company Executive Officer, Deputy General Manager, Technology Division, General Manager, Technology Department of the Company Director, Deputy General Manager, Technology Division and General Manager, Technology Department of the Company To the Present	500

No.	Name (Date of birth)	Past e	Past experience, positions and responsibilities at the Company and significant concurrent positions	
9	Fujio Yashiro (January 3, 1962)	April 1984 January 2014 April 2016 April 2017 April 2019 June 2019	Joined the Company General Manager, Tohoku Office of the Company Executive Officer, General Manager, Tohoku Office of the Company Executive Officer, General Manager, Hokkaido Office of the Company Executive Officer, General Manager, Kyushu Office of the Company Director, General Manager, Kyushu Office of the Company Director, General Manager, Kyushu Office of the Company To the Present	500
10	Satoru Endo (April 18, 1967)	April 1990 October 2012 April 2017 April 2019 June 2019 April 2020	Joined Nippon Steel Corporation Integrated into Nippon Steel & Sumitomo Metal Corporation General Manager, Secretariat Office, General Administration Department of Nippon Steel & Sumitomo Metal Corporation General Manager, Electromagnetic Steel Sheet Sales Department, Flat Products Division of Nippon Steel & Sumitomo Metal Corporation Nippon Steel & Sumitomo Metal Corporation changed the name to NIPPON STEEL CORPORATION General Manager, Flat Products Sales Department, Flat Products Division of NIPPON STEEL CORPORATION Director of the Company To the Present Executive Officer, Deputy General Manager, Flat Products Division, General Manager, Flat Products Sales Department, Flat Products Division, Leader, India Continuous Annealing and Processing Line Project, Global Business Development Sector of NIPPON STEEL CORPORATION To the Present	-

No.	Name (Date of birth)	Past ex	xperience, positions and responsibilities at the Company and significant concurrent positions	Number of shares of the Company held
11	Hideyuki Takayama (June 29, 1960)	April 1985 April 2011 October 2012 April 2014 June 2014 April 2016 June 2016 June 2018 April 2019 June 2019 June 2019	Joined Nippon Steel Corporation General Manager, Production Operation Department, Kimitsu Works of Nippon Steel Corporation Integrated into Nippon Steel & Sumitomo Metal Corporation General Manager, Production Operation Department, Kimitsu Works of Nippon Steel & Sumitomo Metal Corporation Consultant of Nihon Teppan Co., Ltd. Director of Nihon Teppan Co., Ltd. Director, Managing Executive Officer, General Manager, Sales Division of Nihon Teppan Co., Ltd. Managing Director, Managing Executive Officer, General Manager, Sales Division of Nihon Teppan Co., Ltd. Managing Director, Managing Executive Officer of Nihon Teppan Co., Ltd. Representative Director and President of Nihon Teppan Co., Ltd. Director of the Company To the Present Nihon Teppan Co., Ltd. Representative Director and President of NST	-
			NIHONTEPPAN Co., Ltd. To the Present	

(Notes)

- 1. Each of Messrs. Satoru Endo and Hideyuki Takayama, is a candidate for Outside Director.
 - (1) Mr. Satoru Endo, a candidate for Director, concurrently serves as a business executor at NIPPON STEEL CORPORATION. The Company has material trading relationships with NIPPON STEEL CORPORATION. He also serves as an Outside Director at NST NIHONTEPPAN Co., Ltd.
 - (2) Mr. Hideyuki Takayama, a candidate for Director, concurrently serves as Representative Director and President of NST NIHONTEPPAN Co., Ltd. The Company has material trading relationships with NST NIHONTEPPAN Co., Ltd.
- 2. The reasons for election of these nominees as Outside Directors are as follows.
 - (1) Although candidate for Director Mr. Satoru Endo has not been directly involved in corporate management, he has advanced knowledge regarding management to allow for appropriate execution of duties, and to reflect his wealth of experience and broad insights from NIPPON STEEL CORPORATION in the Company's overall management, the Company requests his election as Outside Director. His term of office as Director of the Company will be one year at the conclusion of this Annual General Meeting of Shareholders.

Furthermore, he has been designated as an Independent Director/Auditor as defined by the Tokyo Stock Exchange, Inc., and has been submitted as such to said Exchange.

(2) To reflect candidate for Director Mr. Hideyuki Takayama's wealth of knowledge and experience, etc., as Director of NST NIHONTEPPAN Co., Ltd. in the Company's overall management, the Company requests his election as Outside Director. His term of office as Director of the Company will be one year at the conclusion of this Annual General Meeting of Shareholders.

Furthermore, he has been designated as an Independent Director/Auditor as defined by the Tokyo Stock Exchange, Inc., and has been submitted as such to said Exchange.

3. Concerning the liability stipulated in Article 423, Paragraph 1 of the Companies Act, for compensation of damages, the Company has entered into a liability limitation agreement with Messrs. Satoru Endo and Hideyuki Takayama to limit their liability to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, provided that they have performed their duties in good faith and without gross negligence.

If they are reelected as Outside Directors, the Company plans to continue the agreement with them.

- 4. Messrs. Satoru Endo and Hideyuki Takayama are not business executors nor officers of the Company or a Company subsidiary.
- 5. Messrs. Satoru Endo and Hideyuki Takayama are not the parent company, etc., of the Company, and were not the parent company, etc., of the Company within the past five years.
- 6. Messrs. Satoru Endo and Hideyuki Takayama are not business executors nor officers of a designated affiliated business entity of the Company, and were not business executors nor officers of a designated affiliated business entity of the Company within the past five years.
- 7. Messrs. Satoru Endo and Hideyuki Takayama are not scheduled to receive a significant amount of cash or other property from the Company or a designated affiliated business entity of the Company, and have not received such cash or other property within the past two years.
- 8. Messrs. Satoru Endo and Hideyuki Takayama are not a spouse, relative within the third degree, or equivalent persons of a business executor or officer of the parent company, etc., of the Company, the Company or a designated affiliated business entity of the Company.

Proposal 3: Election of 3 Corporate Auditors

Of the three Corporate Auditors, the terms of office of Corporate Auditors Kenya Ishikawa and Kyoya Watanabe will expire, and Corporate Auditor Koichi Watanabe will retire by his resignation at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 3 Corporate Auditors is proposed.

As candidate for Corporate Auditor, Mr. Kiyoshi Yasui will be elected as a substitute for Corporate Auditor Koichi Watanabe, his term of office shall be until the expiration of the retiring Corporate Auditor in line with Article 34 of the Articles of Incorporation.

The Board of Corporate Auditors has previously given its approval to this proposal.

The candidates are as follows:

No.	Name	1	Dest superior of descitions at the Company	Number of
	(Date of birth)		Past experience and positions at the Company and significant concurrent positions	shares of the
	(Date of offili)		and significant concurrent positions	Company held
1	Kenya Ishikawa (May 29, 1954)	April 1980 April 2003 October 2003 April 2011 April 2014 June 2015	Joined Nippon Steel Corporation General Manager, Stainless Steel Division of Nippon Steel Corporation Joined Nippon Steel & Sumikin Stainless Steel Corporation Director, Member of the Board, Managing Executive Officer, General Manager, Sales Division of Nippon Steel & Sumikin Stainless Steel Corporation Joined NIPPON STEEL SUMIKIN & TEXENG.CO.,LTD. Director, Managing Executive Officer, General Manager,	-
		April 2018 June 2018	General Affairs Department of NIPPON STEEL SUMIKIN & TEXENG.CO.,LTD. Director, Assistant to the President of NIPPON STEEL SUMIKIN & TEXENG.CO.,LTD. Standing Corporate Auditor of the Company To the Present	
		April 1994	Joined Sumitomo Metal Industries, Ltd.	
		July 2006	Counselor, Osaka Finance Office, Accounting Department of Sumitomo Metal Industries, Ltd.	
		September	Counselor, Tokyo Finance Office, Accounting Department	
		2007	of Sumitomo Metal Industries, Ltd.	
		April 2011	Counselor, Accounting Office, Planning Department, Steel Sheet & Building Materials Company of Sumitomo Metal Industries, Ltd.	
		October 2012	Integrated into Nippon Steel & Sumitomo Metal Corporation Accounting Office, Operation Department, Kashima Works of Nimpon Steel & Sumitamo Metal Comportion	
2	Kyoya Watanabe	June 2016	of Nippon Steel & Sumitomo Metal Corporation Chief, Affiliates Department, Head Office of Nippon Steel	
2	(December 28, 1970)	June 2018	& Sumitomo Metal Corporation Senior Chief, Affiliates Department, Head Office of Nippon Steel & Sumitomo Metal Corporation	-
		April 2019	Nippon Steel & Sumitomo Metal Corporation changed the name to NIPPON STEEL CORPORATION	
			Senior Chief, Flat Products Planning Department, Flat Products Division, Head Office of NIPPON STEEL CORPORATION	
		June 2019	Corporate Auditor of the Company	
		April 2020	To the Present Senior Chief, Flat Products I Office, Flat Products Sales Department, Flat Products Division of NIPPON STEEL CORPORATION	
			To the Present	

No.	Name (Date of birth)		Past experience and positions at the Company and significant concurrent positions	Number of shares of the Company held
3	Kiyoshi Yasui (February 24, 1959)	April 1981 April 2005 April 2008 April 2011 April 2012 April 2012 April 2014 April 2018 June 2018 April 2019 April 2020	Joined Nisshin Steel Co., Ltd. General Manager, Steelmaking Division, Kure Works of Nisshin Steel Co., Ltd. Executive Officer, General Manager, Technical Administration & Planning Division of Nisshin Steel Co., Ltd. Executive Officer, General Manager, Shunan Works of Nisshin Steel Co., Ltd. Managing Executive Officer, General Manager, Shunan Works of Nisshin Steel Co., Ltd. Managing Executive Officer, General Manager, Kure Works of Nisshin Steel Co., Ltd. Consultant of Nisshin Steel Co., Ltd. Standing Corporate Auditor of Nisshin Steel Co., Ltd. Nisshin Steel Co., Ltd. Consultant Of Nisshin Steel Co., Ltd. Standing Corporate Auditor of Nisshin Steel Co., Ltd. Nisshin Steel Co., LtD. Standing Corporate Auditor of NIPPON STEEL NISSHIN CO., LTD. Concluded an advisory agreement with the Company To the Present	-

(Notes)

1. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are candidates for Outside Corporate Auditors.

2. To reflect Mr. Kenya Ishikawa's wealth of knowledge and experience, etc., as Director of Nippon Steel & Sumikin Stainless Steel Corporation and NIPPON STEEL SUMIKIN & TEXENGCO.,LTD. in the duties of Corporate Auditor, the Company requests his election as Corporate Auditor.

His term of office as Corporate Auditor of the Company will be two years at the conclusion of this Annual General Meeting of Shareholders.

Furthermore, he has been designated as an Independent Director/Auditor as defined by the Tokyo Stock Exchange, Inc., and has been submitted as such to said Exchange.

3. Although Mr. Kyoya Watanabe has not been directly involved in corporate management, he has advanced knowledge regarding management to allow for appropriate execution of duties. Based on his wealth of experience and broad insights from NIPPON STEEL CORPORATION, the Company has judged that he will appropriately execute the duties of Outside Corporate Auditor from the standpoint of a management administrator of group companies, and requests his election.

His term of office as Corporate Auditor of the Company will be one year at the conclusion of this Annual General Meeting of Shareholders.

Furthermore, he has been designated as an Independent Director/Auditor as defined by the Tokyo Stock Exchange, Inc., and has been submitted as such to said Exchange.

4. To reflect Mr. Kiyoshi Yasui's wealth of knowledge and experience, etc., as Executive Officer and Standing Corporate Auditor of NIPPON STEEL NISSHIN CO., LTD. in the duties of Corporate Auditor, the Company requests his election as Corporate Auditor.

If his election is approved, the Company shall designate him as an Independent Director/Auditor as defined by the Tokyo Stock Exchange, Inc., and submit him as such to said Exchange.

5. Concerning the liability stipulated in Article 423, Paragraph 1 of the Companies Act, for compensation of damages, the Company has entered into a liability limitation agreement with Messrs. Kenya Ishikawa and Kyoya Watanabe to limit their liability to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, provided that they have performed their duties in good faith and without gross negligence.

If they are reelected as Outside Corporate Auditors, the Company plans to continue the agreement with them.

- 6. If the election of Mr. Kiyoshi Yasui is approved, the Company plans to conclude a liability limitation agreement with him to limit his liability to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, concerning the liability stipulated in Article 423, Paragraph 1 of the Companies Act, for compensation of damages provided that he has performed his duties as an Outside Corporate Auditor in good faith and without gross negligence.
- 7. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are not business executors nor officers of the Company or a Company subsidiary.
- 8. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are not the parent company, etc., of the Company, and

were not the parent company, etc., of the Company within the past five years.

- 9. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are not business executors nor officers of a designated affiliated business entity of the Company, and were not business executors nor officers of a designated affiliated business entity of the Company within the past five years.
- 10. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are not scheduled to receive a significant amount of cash or other property from the Company or a designated affiliated business entity of the Company, and have not received such cash or other property within the past two years.
- 11. Messrs. Kenya Ishikawa, Kyoya Watanabe and Kiyoshi Yasui are not a spouse, relative within the third degree, or equivalent persons of a business executor or officer of the parent company, etc., of the Company, the Company or a designated affiliated business entity of the Company.

Proposal 4: Election of 1 Substitute Corporate Auditor

To prepare for a contingency in which the Company does not have the number of Corporate Auditors required by laws and regulations, the Company proposes the election of 1 Substitute Corporate Auditor in advance.

Name (Date of birth)		Past experience and positions at the Company and significant concurrent positions	Number of shares of the
	A mmil 1002	- ·	Company held
	April 1993	Joined Nippon Steel Corporation	
	April 2001	Group Manager, Building Materials & Flat Products Group, Flat Products Sales Department, Flat Products Division, Head Office	
		*	
	of Nippon Steel Corporation		
	July 2008	Group Manager, Flat Products Planning Group, Flat Products Sales Department, Flat Products Division, Head Office of	
		Nippon Steel Corporation	
	October 2012		
	October 2012		
		- ·	
	July 2015		
Einosuke Kan	July 2015	e 1	
(July 24, 1970)	April 2016	Integrated into Nippon Steel & Sumitomo Metal Corporation Chief, Flat Products Planning Department, Flat Products Division of Nippon Steel & Sumitomo Metal Corporation Senior Chief, Flat Products Planning Department, Flat Products Division of Nippon Steel & Sumitomo Metal Corporation General Manager, Flat Products II Office, Flat Products Sales Department, Flat Products Division of Nippon Steel & Sumitomo Metal Corporation	-
	April 2010		
	April 2019	Nippon Steel & Sumitomo Metal Corporation changed the name	
	April 2019	to NIPPON STEEL CORPORATION	
		General Manager, Flat Products Planning Department, Flat	
		Products Division, Head Office of NIPPON STEEL	
		CORPORATION	
		To the Present	
	June 2019	Substitute Corporate Auditor of the Company	
	20112 2019	To the Present	

The Board of Corporate Auditors has previously given its approval to this proposal. The candidate is as follows:

(Notes)

1. Mr. Einosuke Kan is a candidate for Outside Corporate Auditor.

- 2. Although Mr. Einosuke Kan has not been directly involved in corporate management, he has advanced knowledge regarding management to allow for appropriate execution of duties. Based on his wealth of experience and broad insights from NIPPON STEEL CORPORATION, the Company has judged that he will appropriately execute the duties of Outside Corporate Auditor from the standpoint of a management administrator of group companies, and requests his election.
- 3. The Company defines in its Articles of Incorporation the ability to conclude liability limitation agreements with Outside Corporate Auditors to limit their liability to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, concerning the liability stipulated in Article 423, Paragraph 1 of the Companies Act, for compensation of damages provided that they had performed their duties in good faith and without gross negligence. If Mr. Einosuke Kan is appointed as Corporate Auditor, the Company plans to conclude the agreement with him.

Proposal 5: Presentation of Retirement Benefits Payable to Retiring Director and Retiring Corporate Auditor

The term of office of Director Hiroyuki Migita will expire, and Corporate Auditor Koichi Watanabe will retire by his resignation at the conclusion of this Annual General Meeting of Shareholders. In order to reward them for their services during their terms of office, the Company proposes to present retirement benefits within a certain amount in accordance with standards stipulated in the Company's regulations.

The Company requests that specific amounts, timing and methods, etc., be decided by the Board of Directors for the retiring Director and by deliberation by Corporate Auditors for the retiring Corporate Auditor.

Past experiences of the retiring Director and the retiring Corporate Auditor are as follows:

Name		Past experience	
	June 2011	Representative Director and President	
Hiroyuki Migita	June 2019	Director, Advisor	
		To the Present	
	April 2017	Executive Officer, Assistant to the President	
Koichi Watanabe	June 2017	Corporate Auditor	
		To the Present	